Annual Implementation Plan: for Improving Student Outcomes

School name: Austin School

School number: 3605 Based on strategic plan: 2017-2020

Endorsement:

Principal Pennie Moffat 27/03/2017 School Council Rodger Tice 27/03/2017 Senior Education Improvement Leader Silvana Sana

Section 1: The school's Improvement Priorities and Initiatives

Report here the goals identified in the current School Strategic Plan and tick the Improvement Initiative/s that your school will address in this Annual Implementation Plan: for Improving Student Outcomes.

School Strategic Plan goals

- To ensure students have optimal learning opportunities to build personal and social capabilities, health and wellbeing
- To ensure students have optimal learning opportunities by building a learning community culture with a common focus on improvement
- To promote inclusion and support student health and wellbeing and transition to other
 educational or vocational setting by enhancing and establishing partnerships with school,
 services and agencies

Improvement Priorities	Improvement Initiatives	√
Excellence in teaching and learning	Building practice excellence	✓
Excellence in teaching and learning	Curriculum planning and assessment	
Professional leadership	Building leadership teams	✓
Desitive dimete for learning	Empowering students and building school pride	✓
Positive climate for learning	Setting expectations and promoting inclusion	✓
Community engagement in learning	Building communities	✓

Improvement Initiatives rationale:

Explain why the school, in consultation with the Senior Education Improvement Leader (SEIL), has selected the above Improvement Initiative/s as a focus for this year. Please make reference to the evaluation of school data, the progress against School Strategic Plan (SSP) goals and targets, and the diagnosis of issues requiring particular attention.

- Programs that focus on social and emotional learning promote student health, wellbeing and learning goals.
- Building consistent evidence-based and high impact teaching practise will ensure student achievement, engagement and wellbeing. Excellence in teaching and learning requires the impact on learning to be consistently and critically evaluated.

Year: 2017

• Schools and community recognise that healthy development and education are a shared responsibility with families, learners and services all playing a role. As a centre of expertise we support the community by sharing our expertise.

Key improvement strategies (KIS)

List the Key improvement strategies that enable the implementation of each Improvement Initiative. This could include existing strategies already being implemented as well as new ones identified through analysis of data, evaluation of impact of prior efforts, measurement of progress against targets and the diagnosis of issues requiring particular attention. KIS may be specific to one outcome area or applicable across several areas.

Improvement initiative:	Key improvement strategies (KIS)
Excellence in Teaching and Learning- Building Practice Excellence Positive Climate for Learning- Health and Wellbeing	 Create programs to address the cause which will result in improvements in student attendance and achievement. Create a learning community culture which uses research and inquiry based knowledge to promote consistency in practice across the school. Develop teachers' knowledge and understanding of how social and emotional learning can promote student health, wellbeing and learning goals.
Professional Leadership- Instructional and Shared Leadership Positive Climate for Learning- Empowering Students and Building School Pride	 Build school-level leadership capacity. Develop teacher's instructional practice which empowers students.
Community Engagement in learning- Networks with Schools, Services and Agencies Positive Climate for Learning-Setting Expectations and Promoting Inclusion	 Develop the Austin School Transition and Outreach Guidelines. Improve and expand relationships with referring schools and community agencies. Enhancing partnerships with Austin CYMHS to better support student health and wellbeing. Provide professional develop and outreach to schools around students with mental health, social and emotional issues.





Section 2: Improvement Initiatives

Each table below is designed to plan for and monitor each Improvement Initiative. Add or delete tables – one for each Improvement Initiative from Section 1 on the previous page. You can also add or delete rows so that there is alignment and line of sight between the key improvement strategies, actions, success criteria and monitoring. The goals come directly from your School Strategic Plan (SSP) – you will find it helpful to keep them in the same order.

Please not that, in the progress status section, • • • respectively indicate: • not commenced or severely behind schedule, • slightly behind schedule but remediation strategies are in place to get back on schedule and • on schedule

and/or completed.

STRATEGIC PLAN GOALS	To ensure students have optimal learning opportunities to build personal and social abilities and health and wellbeing to support their transition to other educational or vocational setting
IMPROVEMENT INITIATIVE	Excellence in Teaching and Learning -Building Practice Excellence And Evidence-Based High Impact Strategies
	Positive Climate for Learning -Health and Wellbeing and Intellectual Engagement and Self-awareness
STRATEGIC PLAN TARGETS	Student attendance rate will increase by 5% in all outpatient programs.
	Students ILP goal achievement of 95% in the area of personal and social capability.
	Using the FISO Continua for School Improvement the Austin School will rate as excelling on Priority 1: Excellence in Teaching and Learning, Dimensions 2: Evidence-Based High Impact
	Strategies and a rating of embedding in Student Collaborative Learning.
	Using the FISO Continua for school improvement each of the Austin School programs will rate as excelling on Priority 3: Positive Climate for Learning, Dimension 11: Health and Wellbeing.
	Austin School Student Attitudes to School Phase 2 Survey indicates in the area of:
	 Student Wellbeing – Student morale reaches a mean of 5 in all programs. Student distress - decreases below a mean of 3.
	 Perceptions of Learning and Motivations- reaches a mean of 5 mean in all programs.
	o Safety and Connectedness- connectedness indicates a mean above 5 in all programs; student safety and inappropriate behaviour a mean below 3.
	Austin School Parent Opinion Survey indicates:
	 Scores of 6 and above out of 7 in relation to survey questions related to teacher effectiveness, school climate and school and teacher support.
	Staff Opinion Survey whole staff percentages will reach in:
	o Climate for Learning: whole school percentages of 80% for guaranteed and viable curriculum, collective efficacy and staff trust in colleagues; 95% for collective responsibility, and 90%
	for teacher collaborations and collective focus on student learning.
12 MONTH TARGETS	• 90% of students will achieve their ILP goals in the area of personal and social capabilities
	• Using the FISO Continua for School Improvement the Austin School will rate as embedding on Priority 1: Excellence in Teaching and Learning, Dimension 1 Evaluating Impact of Learning and 2
	Evidence-Based High Impact Strategies except as embedding in Student Collaborative Learning
	• Using the FISO Continua for School Improvement each of the Austin School programs will rate as embedding on Priority 3 Positive Climate for Learning, Dimensions 11:Health and Wellbeing and
	Dimension12: Intellectual Engagement and Self-awareness
	Austin School Student Attitudes to School Phase 2 Survey indicates that students in the area of:
	o Student Wellbeing – student morale reaches a mean of 4 in programs; Student distress - decreases below a mean of 4
	o Perceptions of Learning and Motivations- reaches a mean of 5 mean in programs
	o Safety and Connectedness- connectedness indicates a mean above 4 in programs; and student safety and inappropriate behaviour a mean below 4
	Austin School Parent Opinion Survey indicates
	 Scores of 5 and above out of 7 in relation to survey questions related to teacher effectiveness, school climate and school and teacher support
	• Staff Opinion Survey indicates
	o Climate for Learning: whole school percentages will reach 75% for guaranteed and viable curriculum, collective efficacy and staff trust in colleagues; 90% for collective responsibility,
	and 85% for teacher collaborations and collective focus on student learning

KEY	KEY					MONITORING			
IMPROVEMENT STRATEGIES	ACTIONS	WHO	WHEN	SUCCESS CRITERIA	Progress	Evidence of impact		Buc	lget
STRATEGIES					Status	1	Estimate	YTD	
Create a learning community culture which uses research and inquiry based knowledge to	Establish professional learning teams that: construct team protocols and purpose set goals and meeting agenda share professional development around collaboration and inquiry	Leadership team PLT instructional leaders	ongoing	6 months: School has tracked our location on the PLC maturity matrix Regular meetings, mins and established protocols, understandings, processes and timelines PLC Professional development around collaborative approaches	• • •	Sub-school and PLT locations on PLC maturity matrix has been consolidated Using the FISO Continua for School Improvement the Austin School will rate as embedding on Priority 1: Excellence in Teaching and Learning, Dimension 1 Evaluating Impact of Learning and 2 Evidence-Based High			





promote consistency in practice across the school	 use collaborative approach which reflects shared understandings and processes around trauma explore best practice within like contexts in relation to trauma use current research to evaluate and improve their use of effective learning strategies in relation to trauma and program scrutinise their impact on students' progress, using observation and external expertise use evaluative skills to continually improve their practice through research, mentoring and observation give each other feedback, documenting and sharing the impact of new approaches, and planning for future improvements collate, document and share evidence to ensure consistency in practice and whole school approaches 			Establish a shared understanding of inquiry model and our agreed model teachers PDP: o reflect team and strategic plan o goals reflect the use of peer observation and an emphasis on program and/ or teaching practice 12 months: All team leaders have participated in instructional leaders professional development Teacher handbook captures recommended practices	Impact Strategies except as embedding in Student Collaborative Learning Austin School Student Attitudes to School Phase 2 Survey indicates that students in the area of: Student Wellbeing – student morale reaches a mean of 4 in programs; Student distress - decreases below a mean of 4 Perceptions of Learning and Motivations- reaches a mean of 5 mean in programs Safety and Connectedness- connectedness indicates a mean above 4 in programs; and student safety and inappropriate behaviour a mean below 4	\$4320	
Create programs to address the cause which will result in improvements in student attendance and achievement.	 Audit of current assessment tools Investigate and establish tools which enable us to assess and track student progress Use student data and informal assessment for planning and evaluating to ensure all students are supported to be engaged, challenged and extended Working within sub-school, program and professional learning teams (see below) to link assessment tools to purpose/application of assessment and impact on teaching and teaching 	Program teams PLT instructiona I leaders	Wk. 11 term 2 Wk. 10 Term 3	6 months: Each program have lists of useful assessment tools, early, mid and end of program 12 months: Assessment tools data based constructed Teachers using appropriate assessment tool to assist with targeting intervention and strategies Assessment tools used to assist with goal writing	Student attendance rate of above 85% in all outpatient programs Austin School Parent Opinion Survey indicates Scores of 5 and above out of 7 in relation to survey questions related to teacher effectiveness, school climate and school and teacher support 100% of students still in CYMHS provided with outreach and are track for a minimum of 12 months post outpatient program		
Develop teachers knowledge and understanding of how social and emotional learning can promote student health, wellbeing and learning goals	Research Semester 1: Investigate research in the area of trauma and effective teaching related to trauma and possible assessment tools Semester 2: ongoing exploration of research and sharing of relevant findings Peer Observation Semester 1: In program informal peer observation to explore effective teaching within and assessment tools for program and student cohort explore best practice within our contexts in relation to trauma Semester 2: Use an inquiry based model to explore effective teaching within our context and assessment tools explore best practice within like contexts in relation to trauma Professional development to support PLT on: PLC Inquiry based learning collaboration Professional development on trauma informed practise: whole school train the trainer e.g. Berry Street online e.g. Australian Childhood Foundation in house school/ CYMHS Respectful Relations- partner school 2017	Leadership team and PLT instructiona I leaders	Term 1	6 months: Initial whole school staff participated in professional development around Trauma PLT will feedback to whole school on research and possible assessment tools related to Trauma Organise a visit/ peer observation within a like settings 12 months: Staff feedback from professional development Data based on PD and useful resources established PLT feedback on inquiry and successful tools and practice PLT provide update on further explorations Feedback on experience and useful resources and practices	90% of students will achieve their ILP goals in the area of personal and social capabilities Using the FISO Continua for School Improvement each of the Austin School programs will rate as embedding on Priority 3 Positive Climate for Learning, Dimensions 11:Health and Wellbeing and Dimension12: Intellectual Engagement and Self-awareness Staff Opinion Survey indicates Climate for Learning: whole school percentages will reach 75% for guaranteed and viable curriculum, collective efficacy and staff trust in colleagues; 90% for collective responsibility, and 85% for teacher collaborations and collective focus on student learning	\$4000	





Section 2: Improvement Initiatives

STRATEGIC PLAN GOAL	LS	To ensure students have optimal learn	ning opporti	unities by bu	ilding a learning community culture with a common focus o	n improven	nent		
IMPROVEMENT INITIA	TIVE	Professional Leadership- Instructiona Positive Climate for Learning- Empow		-					
STRATEGIC PLAN TARG	GETS	 Using the FISO Continua for School Using the FISO Continua for School Building School Pride -teacher studiedership and voice, and school continuated school continuation of Staff Opinion Survey whole staff per school English in En	I Improvement Impr	ent the Austient each of the ships and pass to commulate instructional wation 70%, so 2% and colle se 2 Survey is in all programs indicates and colless in all programs in all	n School will rate as excelling on Priority 2: Professional Leme Austin School programs will rate as excelling on Priority romoting student motivation and confidence for learning; and ity. 80%. chool level support 80%. ctive responsibility 95%. indicates in the area of:	3: Positive (nd evolving	Climate for Learning, Dimension 10: Empowering (due to the short enrolment of students) in pror	g Students	
12 MONTH TARGETS		 Staff Opinion Survey whole staff p Leadership component-cultur Health and Wellbeing – resilie Professional Development- ac Climate for Learning- collectiv Austin School Student Attitudes to Perceptions of Teachers- a Safety and Connectedness 	ercentage wal 80% and ent above 75 tive participe efficacy 65 School Phan mean above a mean above	vill reach in: instructiona % pation 65%, 5% and colle se 2 Survey i e 4.5 in prog	school level support 70% ective responsibility 90% ndicates that students in the area of:	nean below	4 in all programs		
VIEW MADD OMEN TENT							MONITORING		
KEY IMPROVEMENT STRATEGIES		ACTIONS	WHO	WHEN	SUCCESS CRITERIA	Progress Status	Evidence of impact	Bud	lget YTD
Build school-level leadership capacity.	progr coord Data • Estab roles • Estab	achers have a lead role, such as PLT, ram leaders, specific roles e.g. PD dinator, outreach, consultative, OHS, IT, olish a duty statement for all leadership olish an overview of school leadership and nunication structures	team or, outreach, consultative, OHS, IT, a duty statement for all leadership an overview of school leadership and		6 months: All teachers have a leadership role New school communication and leadership document which captures leadership roles, purpose and format of the school PDP includes a role/strategy/action which reflects their leadership role 12 months: PDP plans reflects a growth/change in practice as a result of role	• • •	Staff Opinion Survey whole staff percentage will reach in: Leadership component-cultural 80% and instructional 75% Health and Wellbeing – resilient above 75% Professional Development- active participation 65%, school level support 70% 	Esunate	110
Build school-level leadership capacity.	throu - Bast	d school-level leadership capacity ugh professional development such as: tow- e.g. Inspire program instructional coaches	Principal	Semester 2 2017	6 months: PLT have established purpose and processes	• • •	Climate for Learning- collective efficacy 65% and collective responsibility 90% FISO Continua for School Improvement the Austin School will rate as embedding on priority 2 professional leadership, dimension 6 instructional and shared leadership	\$3,700	
								\$5,900	



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						o Safety and Connectedness- a mean above 4.5 in programs; and student safety and inappropriate behaviour a mean below 4 in all programs Austin School Parent Opinion Survey- Parent opinion survey responses will rate at level 5 or above out of 7 to the questions within the teacher ability, knowledge and skills sections		
Develop teacher's instructional practice which	Establish professional learning teams with a focus on instructional leadership	Principal and	Term 1 2017	6 months: • Teams reflect on research and professional practice and share	• • •			
empowers students.	Investigate research around trauma and	leadership		findings on semester 1 inquiry				
	effective learning and teaching Investigate, challenge and develop their	team PLT and	Ongoing Term 1 -4	12 months: • Teams reflecting on research, professional practice and share	• • •	Teaching Learning and Teaching Summary documentAll staff completed PDP plans	\$5500	
	instructional practice based on effective	team		findings on semester 2 inquiry		PLC culture at embedding in all areas		
	strategies to support students with trauma	leaders		Summary School document based on PLT key findings Documentation on what instructional model is and related				
	Review PLT purpose and achievements		Term 4	structures at Austin School				



Section 3: Other Improvement Model Dimensions

STRATEGIC PLAN GOALS	To support stu	ident health and wellbei	ng and trans	sition to oth	er educational or vocational setting by enhancing and estab	olishing partr	nerships with school, services and agencies				
OTHER IMPROVEMENT N DIMENSIONS		ommunity Engagement in Learning -Networks with Schools, Services and Agencies ositive Climate for Learning - Setting Expectations and Promoting Inclusion									
STRATEGIC PLAN TARGE	 Using the Agencies Using the promoting Austin School de School de 85% 	Using the FISO Continua for School Improvement each of the Austin School programs will rate as excelling on Priority 3: Positive Climate for Learning, Dimension: 9 Setting expectations and promoting inclusion Austin School Student Attitudes to School Phase 2 Survey indicates in the area of: Student Relationships- achieve a mean score above 5 for all programs School destination data to indicate that: 85% of students return to an educational or vocational settings post program									
12 MONTH TARGETS	 Feedback from PD evaluation survey indicates rates from good to very good 										
	• Feedback	from PD evaluation sur	vey indicate	s rates of go	od or above		MONITORING				
KEY IMPROVEMENT STRATEGIES	ACTIO	ACTIONS WHO WHEN SUCCESS CRITERIA Progress Status Evidence of impact Estimate YID									
Develop the Austin School Transition and Outreach Guidelines.	pp the Austin Transitioning • Networking with schools and assisting with students Program staff Ongoing • Survey created to obtain feedback for other settings about • Survey created to other										



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	 Networking students/ families and school to local support services as required Audit systems, community expertise and resources provided to schools and families Collate lists of effective community links and resources 	Leadership Leadership	Term 3 Term 4			Using the FISO Continua for School Improvement each of the Austin School programs will rate as embedding on Priority 3: Positive Climate for Learning, Dimension 9: Setting Expectations and Promoting Inclusion
	 Monitoring past Students: Establish system and questions to track outpatient students post enrolment at 3/6/12 months, 2 yrs. and 3yrs 	Leadership and program leaders	Term 2	6 months: • Students tracked each 3 months • Monitor survey created		100% of inpatients students are contacted post enrolment and where possible tracked for three months
	 Establish system and questions to track inpatient students post enrolment at 3/6 Trial monitoring systems at 3, 6 and 9 months and review, evaluate and modify 	Leadership and program leaders	Term 2 Term 3	12 months: • Tracking/ monitoring survey used	• • •	 100% of inpatients students are contacted post enrolment and where possible tracked for three months 6 months post enrolment 75% of students in outpatient programs are still participating in an educational or vocational program
	 Outreach Provide outreach to outpatient students post enrolment for up to 12mths if t to support their educational, health 	All staff	ongoing	6 months:	• • •	100% of inpatients students are contacted post enrolment and where possible tracked for three months
	 and wellbeing Track outreach visits and establish min. contact numbers each term Review and update outreach guidelines 			12 months: Outreach Guidelines document published	• • •	Once implemented tracking data indicates that:
Provide professional develop and outreach to schools	Professional Development Establish onsite PD program			6 months: Feedback from PD evaluation survey indicates rates of good or above	• • •	Feedback from PD evaluation survey indicates rates of good or above \$10,000
around students with mental health, social and emotional issues	 Work with CYMHS to establish teachers participating in their professional development sessions Plan, create and conduct targeted professional development workshops for regions and schools as required 			12 months: Feedback from PD evaluation survey indicates rates of good or above	• • •	Feedback from PD evaluation survey indicates rates of good or above
Improve and expand relationships with	To establish and maintain a date base which reflects key contacts within schools and community			6 months: • Auditing tool created	• • •	
referring schools and community agencies	 agencies Audit partnership and relationship with schools and agencies Create a system to document partnerships with schools and community agencies Update document termly to capture community involvement 			12 months: • Auditing tool used	• • •	Using the FISO Continua for School Improvement the Austin School will rate as embedding on Priority 4: Community Engagement in Learning, Dimension 14: Networks with Schools, Services and Agencies Increase in number of partnerships
Enhance partnerships with Austin CYMHS to better support student health and wellbeing	To enhance partnerships to better support student health and wellbeing by collecting and sharing learning, engagement and wellbeing data to evaluate whether partnerships are having their intended impact Networking with CYMHS- multidisciplinary team			Staff present and attended CYMHS PD Positive feedback in CYMHS SQID and leadership meetings Positive feedback from Outpatient CYMHS teams on programs	• • •	Student attendance data at home school
	 feedback shared PD opportunities referrals/ enrolments Hospital schools shared PD day Peer observations 			 Staff present and attended CYMHS PD Positive feedback in CYMHS SQIG and leadership meetings Positive feedback from Outpatient CYMHS teams on programs 	• • •	Student attendance data at home school



Shared understanding of each other's external PD models		
Shared understanding of each other s external FD models		
and practice		
and practice		



Section 4: Annual Self-Evaluation

[Drafting Note Annual self-evaluation section enables school to continuously collect, monitor and analyse school performance. This ensures that all aspects of school performance are considered throughout the year and that any risks, issues and opportunities are identified as they emerge. The Annual self-evaluation against the Continua of Practice should be completed as data becomes available]

Priority	Improvement model dimensions – note state-wide Improvement Initiatives are bolded	Is this an identified initiative or dimension in the AIP?	Continuum status	Evidence and analysis
Excellence in teaching and learning	Building practice excellence	No	2 - Evolving	[Drafting note For current AIP improvement initiatives and/or dimensions, please provide a succinct and conclusive statement referring to the monitoring section of this plan. This statement can refer to the progress status and/or make reference to the achievement of the appropriate goals, targets and success criteria.]
ce in teach learning	Curriculum planning and assessment	No	2 - Evolving	
lence i	Evidence-based high impact teaching strategies	Yes	3 - Embedding	
Excel	Evaluating impact on learning	No	3 - Embedding	
al	Building leadership teams	No	3 - Embedding	
Professional leadership	Instructional and shared leadership	Yes	2 - Evolving	
Profe	Strategic resource management	No	4 - Excelling	
	Vision, values and culture	No	4 - Excelling	
for	Empowering students and building school pride	Yes	3 - Embedding	
Positive climate for learning	Setting expectations and promoting inclusion	Yes	3 - Embedding	
itive c	Health and wellbeing	Yes	3 - Embedding	
Pos	Intellectual engagement and self-awareness	No	3 - Embedding	
_	Building communities	No	4 - Excelling	
ity nt in g	Global citizenship	No	1 - Emerging	
Community engagement in learning	Networks with schools, services and agencies	Yes	4 - Excelling	
Co	Parents and carers as partners	No	3 - Embedding	

Reflective comments: [Drafting Note Please use this section to summarise your learnings from the self-evaluation process, including professional growth and key findings]

Confidential cohorts analysis: [Drafting note This section is not for public distribution. Report here the extent to which cohorts of students within the school (including Koorie, high ability, refugee, EAL, PSD, out of home care students, etc.) are being supported and challenged, leading to an inclusive and stimulating environment for all students]



Considerations for 2018:			

